

## Net Service Expenditure analysed by Chief Officer

	Actuals 17/18	Budget 18/19	Budget 19/20
Summary	£'000	£'000	£'000
Communities & Business	1,464	1,532	1,599
Corporate Services	2,914	2,967	3,138
Environmental & Operational Services	4,796	4,811	5,089
Financial Services	4,371	4,481	4,488
Planning Services	1,181	1,284	1,313
	<u>14,726</u>	<u>15,074</u>	<u>15,627</u>
Direct Services		(144)	(144)
Items outside General Fund		(243)	(232)
		<u>14,687</u>	<u>15,251</u>
	Actuals 17/18	Budget 18/19	Budget 19/20
Summary	£'000	£'000	£'000
Pay Costs	11,103	12,339	12,903
Premises and Grounds	1,905	1,685	1,849
Transport	79	62	63
Supplies & Services	2,425	2,264	2,294
Supplies & Services IT	1,044	977	979
Agency & Contracted	4,449	3,659	3,580
Agency & Contracted - Partnerships	3,180	3,128	3,013
Agency & Contracted - Direct Services	4,029	4,150	4,274
Transfer Payments - Benefits	26,750	28,090	28,090
Transfer Payments - Other	117	39	139
Support Services	52	52	52
Funds drawn to/from Reserves	214	(393)	(344)
Minimum Revenue Provision	0	0	124
Income - Other	(29,973)	(30,656)	(30,762)
Income - Fees and Charges	(7,773)	(6,678)	(7,099)
Recharges	(260)	(282)	(262)
Recharges - Partnerships and Capital charges	<u>(2,615)</u>	<u>(3,359)</u>	<u>(3,267)</u>
	<u>14,726</u>	<u>15,074</u>	<u>15,627</u>
Direct Services (net)		(144)	(144)
Items outside General Fund		(243)	(232)
		<u>14,687</u>	<u>15,251</u>

## Analysis of budget changes between 18/19 and 19/20

Base Budget 2018/19	14,687
Inflation	608
Net Savings agreed previous years	(181)
New Growth	256
New savings/income	(119)
<b>Proposed Budget 2019/20</b>	<u><u>15,251</u></u>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	17/18	18/19	19/20
	£'000	£'000	£'000
<b>Communities &amp; Business</b>			
All Weather Pitch	(6)	(5)	(5)
Community Safety	187	187	201
Community Development Service Provisions	(5)	(6)	(6)
The Community Plan	52	55	57
Dunton Green Projects - S106	0	0	0
Dunton Green Projects	0	0	0
Economic Development	52	57	59
Economic Development Property	315	277	291
Grants to Organisations	183	183	183
Health Improvements	45	44	53
Healthy Lifestyles (SDC)	0	0	0
Homeless	129	143	253
Housing	165	214	118
Housing Initiatives	44	53	48
Homelessness Prevention	0	0	0
Housing Energy Retraining Options (HERO)	35	36	45
Leisure Contract	162	175	183
Leisure Development	20	20	20
Partnership - Home Office	0	0	0
Private Sector Housing	0	0	0
Administrative Expenses - Communities & Business	27	26	27
Tourism	24	31	33
One You - Your Home Project	0	0	0
Choosing Health WK PCT	0	0	0
Community Sports Activation Fund	0	0	0
Dementia Area Project - Run Walk Push	0	0	0
Falls Prevention	0	0	0
Repair & Renew Flood Support Scheme	0	0	0
PCT Health Checks	0	0	0
Homelessness Funding	0	0	0
Leader Programme	5	5	5
New Ash Green	0	0	0
PCT Initiatives	0	0	0
Sportivate Inclusive Archery Project	0	0	0
Sportivate Cycling Club	0	0	0
Sport Satellite Clubs	0	0	0
Troubled Families Project	0	0	0
West Kent Enterprise Advisor Network	0	0	0
West Kent Kick Start	0	0	0
West Kent Partnership	0	0	0
West Kent Partnership Business Support	0	0	0
Youth	31	36	35
<b>Total Service Expenditure</b>	<b>1,464</b>	<b>1,532</b>	<b>1,599</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals 17/18 £'000	Budget 18/19 £'000	Budget 19/20 £'000
<b>Communities &amp; Business</b>			
Pay Costs	1,217	1,399	1,545
Premises and Grounds	18	0	0
Transport	19	13	13
Supplies & Services	148	163	155
Supplies & Services IT	3	0	0
Agency & Contracted	630	449	460
Transfer Payments - Other	84	39	139
Funds drawn to/from Reserves	78	(136)	(76)
Income - Other	(505)	(255)	(404)
Income - Fees and Charges	(219)	(141)	(234)
Recharges	(11)	0	0
<b>Total Service Expenditure</b>	<b>1,464</b>	<b>1,532</b>	<b>1,599</b>

## Analysis of budget changes between 18/19 and 19/20

<b>Base Budget 2018/19</b>	1,532
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	36
Planned savings agreed previous years	0
SCIAs 2019/20	0
Other Adjustments	31
<b>Proposed Budget 2019/20</b>	<b>1,599</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	17/18	18/19	19/20
	£'000	£'000	£'000
<b>Corporate Services</b>			
Asset Maintenance IT	275	277	283
Civic Expenses	16	16	17
Corporate Projects	81	95	102
Democratic Services	122	143	156
Elections	112	129	146
Land Charges	(53)	(99)	(105)
Register of Electors	211	234	227
Administrative Expenses - Corporate Services	27	25	26
Administrative Expenses - Legal and Democratic	60	51	71
Administrative Expenses - Human Resources	65	5	5
Street Naming	(11)	5	6
Support - Contact Centre	431	445	531
Support - General Admin	28	33	28
Support - IT	997	1,069	1,093
Support - Legal Function	196	226	241
Support - Local Offices	54	31	19
Support - Nursery	2	0	0
Support - Human Resources	299	282	295
Website	2	0	0
<b>Total Service Expenditure</b>	<b>2,914</b>	<b>2,967</b>	<b>3,138</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	17/18	18/19	19/20
	£'000	£'000	£'000
<b>Corporate Services</b>			
Pay Costs	1,922	2,115	2,384
Premises and Grounds	47	3	0
Transport	10	1	1
Supplies & Services	462	249	269
Supplies & Services IT	641	767	778
Agency & Contracted	461	202	80
Agency & Contracted - Direct Services	5	12	12
Transfer Payments - Other	2	0	0
Funds drawn to/from Reserves	78	(37)	(37)
Income - Other	(387)	0	0
Income - Fees and Charges	(238)	(259)	(263)
Recharges	(35)	(31)	(31)
Recharges - Partnerships	(54)	(54)	(54)
<b>Total Service Expenditure</b>	<b>2,914</b>	<b>2,967</b>	<b>3,138</b>

## Analysis of budget changes between 18/19 and 19/20

## Net Service Expenditure analysed by Chief Officer

	Actuals 17/18	Budget 18/19	Budget 19/20
Environmental & Operational Services	£'000	£'000	£'000
<b>Environmental &amp; Operational Services</b>			
Asset Maintenance Argyle Road	78	108	110
Asset Maintenance Car Parks	0	0	0
Asset Maintenance CCTV	36	17	18
Asset Maintenance Countryside	8	8	9
Asset Maintenance Other Corporate Properties	41	48	49
Asset Maintenance Direct Services	34	39	40
Asset Maintenance Hever Road	36	38	38
Asset Maintenance Leisure	163	178	182
Asset Maintenance Playgrounds	3	8	8
Asset Maintenance Support & Salaries	89	83	178
Asset Maintenance Sewage Treatment Plants	3	9	9
Asset Maintenance Public Toilets	0	7	7
Bus Station	12	17	13
Car Parks	(1,652)	(1,911)	(1,974)
CCTV	278	258	266
Civil Protection	43	47	71
Dartford Environmental Hub (SDC Costs)	0	0	0
Car Parking - On Street	(464)	(492)	(490)
EH Commercial	291	279	260
EH Animal Control	10	1	1
EH Environmental Protection	375	391	401
Emergency	63	66	68
Parking Enforcement - Tandridge DC	(16)	0	(29)
Energy Efficiency	22	29	26
Estates Management - Buildings	15	(18)	(11)
Estates Management - Grounds	128	116	119
Gypsy Sites	(11)	(26)	(6)
Disabled Facilities Grant Administration	(22)	(20)	(20)
Housing Premises	(6)	1	1
Kent Resource Partnership	0	0	0
Licensing Partnership Hub (Trading)	0	0	0
Licensing Regime	(30)	3	9
Markets	(184)	(182)	(184)
Parks - Greensand Commons Project	0	0	0
Parks and Recreation Grounds	112	120	183
Parks - Rural	141	121	135
Private Sector Housing	173	198	207
Public Transport Support	0	0	0

## Net Service Expenditure analysed by Chief Officer

	Actuals 17/18	Budget 18/19	Budget 19/20
	£'000	£'000	£'000
<b>Environmental &amp; Operational Services</b>			
Refuse Collection	2,648	2,684	2,779
Administrative Expenses - Direct Services	1	0	0
Administrative Expenses - Health	9	12	12
Administrative Expenses - Licensing	2	10	10
Administrative Expenses - Property	4	5	5
Administrative Expenses - Transport	7	8	8
Street Cleansing	1,367	1,415	1,464
Support - Central Offices	410	450	473
Support - Central Offices - Facilities	257	290	273
Support - General Admin	196	234	189
Support - Health and Safety	14	17	18
Support - Direct Services	48	58	60
Support - Procurement	6	6	6
Support - Property Function	45	48	49
Taxis	(36)	(11)	2
Public Conveniences	50	46	49
<b>Total Service Expenditure</b>	<b>4,796</b>	<b>4,811</b>	<b>5,089</b>
Pay Costs	2,636	3,030	3,109
Premises and Grounds	1,823	1,665	1,831
Transport	45	41	42
Supplies & Services	791	722	728
Supplies & Services IT	25	6	6
Agency & Contracted	890	670	787
Agency & Contracted - Partnerships	742	763	728
Agency & Contracted - Direct Services	4,025	4,138	4,263
Support Services	52	52	52
Funds drawn to/from Reserves	9	0	0
Capital Charges	0	0	124
Income - Other	(1,050)	(1,290)	(1,312)
Income - Fees and Charges	(4,897)	(4,127)	(4,407)
Recharges	(29)	(38)	(38)
Recharges - Partnerships	(264)	(822)	(824)
<b>Total Service Expenditure</b>	<b>4,796</b>	<b>4,811</b>	<b>5,089</b>

## Analysis of budget changes between 18/19 and 19/20

<b>Base Budget 2018/19</b>	4,811
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	114
Planned savings agreed previous years	0
<u>SCIAs 2019/20</u>	
SCIA 02 Refuse - reduced recycling income	40
SCIA 03 - Bradbourne Lakes consultancy	60
SCIA 04 Public Conveniences - reduced income	5
SCIA 05 Environmental Protection - reduced income	10
SCIA 06 CCTV - reduced income	10
SCIA 07 - Car Parking - enforcemnt for Tandridge DC	(30)
SCIA 08 Car Parking - rental income	(15)
SCIA 09 - Markets - additional income	(5)
SCIA 10 Envinromental Health - partnership saving	(40)
SCIA 11 Facilities Management - loss of income	22
SCIA 12 Sevenoaks Bus Station - reduced expenditure	(5)
SCIA 13 Facilities Management - reduced expenditure	(10)
SCIA 14 Property Management - reduced business rates	(14)
SCIA 15 Travellers Site - loss of Kent County Council grant	9
SCIA 16 Asset Maintenance - preventative asset maintenance	100
Other Adjustments	27
<b>Proposed Budget 2019/20</b>	<u><u>5,089</u></u>



## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Approved
	17/18	18/19	Budget
	£'000	£'000	19/20
			£'000
<b>Financial Services</b>			
Action and Development	0	7	8
Benefits Admin	212	174	180
Benefits Grants	(25)	(25)	(25)
Consultation and Surveys	0	4	4
Corporate Management	932	995	1,075
Corporate - Other	178	134	(23)
Dartford Partnership Hub (SDC costs)	0	0	0
Equalities Legislation	0	19	20
External Communications	167	192	201
Housing Advances	1	1	1
Local Tax	68	(21)	(52)
Members	413	428	455
Misc. Finance	1,690	1,734	1,763
Performance Improvement	(2)	(1)	(1)
Administrative Expenses - Chief Executive	13	30	24
Administrative Expenses - Finance	47	33	37
Administrative Expenses - Transformation and Strategy	7	5	5
Support - Counter Fraud	33	52	55
Support - Audit Function	153	177	185
Support - Exchequer and Procurement	103	103	127
Support - Finance Function	145	218	198
Support - General Admin	117	111	124
Treasury Management	120	114	126
<b>Total Service Expenditure</b>	<b>4,371</b>	<b>4,481</b>	<b>4,488</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Approved
	17/18	18/19	Budget
	£'000	£'000	£'000
<b>Financial Services</b>			
Pay Costs	3,147	3,263	3,295
Premises and Grounds	17	17	17
Transport	5	5	6
Supplies & Services	904	1,040	1,041
Supplies & Services IT	345	201	192
Agency & Contracted	2,044	2,230	2,138
Agency & Contracted - Partnerships	2,116	2,026	1,953
Transfer Payments - Benefits	26,750	28,090	28,090
Funds drawn to/from Reserves	4	(258)	(269)
Income - Other	(27,995)	(29,111)	(29,047)
Income - Fees and Charges	(588)	(692)	(707)
Recharges	(186)	(192)	(192)
Recharges - Partnerships	(2,193)	(2,138)	(2,029)
<b>Total Service Expenditure</b>	<b>4,371</b>	<b>4,481</b>	<b>4,488</b>

## Analysis of budget changes between 18/19 and 19/20

Base Budget 2018/19	4,481
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	115
<u>Planned Savings agreed previous years</u>	
SCIA 11 Members Allowances	15
SCIAs 2019/20	0
Other Adjustments	(123)
<b>Approved Budget 2019/20</b>	<b>4,488</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	17/18	18/19	19/20
	£'000	£'000	£'000
<b>Planning Services</b>			
Building Control Discretionary Work	0	0	0
Building Control Partnership Hub (SDC Costs)	0	0	0
Building Control	(142)	(112)	(129)
Community Housing Fund	0	0	0
Conservation	89	91	92
Dangerous Structures	0	3	3
Needs and Stock Surveys	0	0	0
Planning Policy	575	598	610
LDF Expenditure	0	0	0
Planning - Appeals	226	202	209
Planning - CIL Administration	(50)	(49)	(68)
Planning - Counter	(0)	0	0
Planning - Development Management	168	214	243
Planning - Enforcement	225	283	290
Planning Performance Agreement	0	0	0
Administrative Expenses - Building Control	5	11	12
Administrative Expenses - Planning Services	86	44	52
<b>Total Service Expenditure</b>	<b>1,181</b>	<b>1,284</b>	<b>1,313</b>

## Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	17/18	18/19	19/20
	£'000	£'000	£'000
<b>Planning Services</b>			
Pay Costs	2,182	2,531	2,570
Premises and Grounds	0	1	1
Transport	0	1	1
Supplies & Services	121	91	102
Supplies & Services IT	30	2	2
Agency & Contracted	423	108	116
Agency & Contracted - Partnerships	321	338	332
Transfer Payments - Other	30	0	0
Funds drawn to/from Reserves	44	38	38
Income - Other	(36)	0	0
Income - Fees and Charges	(1,831)	(1,460)	(1,489)
Recharges	0	(21)	0
Recharges - Partnerships	(103)	(346)	(360)
not budget lines	0	0	0
<b>Total Service Expenditure</b>	<b>1,181</b>	<b>1,284</b>	<b>1,313</b>

## Analysis of budget changes between 18/19 and 19/20

<b>Base Budget 2018/19</b>	1,284
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	17
Planned Savings agreed previous years	0
SCIAs 2019/20	0
Other Adjustments	12
<b>Proposed Budget 2019/20</b>	<b>1,313</b>